# Workplace Violence Prevention

April 21, 2023
PEI OHS Conference

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# **AWARE-NS**

Nova Scotia Health & Community Services Safety Association - established in 2009

Our Mission: Working with stakeholders and partners to promote and improve health and safety in health and community services workplaces

Our Role: To add value to the occupational health and safety agenda and support stakeholders in the Health and Community Services sector to champion safety excellence through programs and services

- Focus: <u>Home Care</u>, <u>Long-Term Care</u>, and <u>Disability Support</u>
- Acute Care accesses our programs and services



#### **Health and Community Sectors**

Home Care – 29 Agencies



2800 Home Care Workers & Nurses

14,000 Nursing / home support clients authorized for care daily



Long Term Care 135 Facilities



9000 Employees



6900 Beds

#### **Disability Support Program**



Residential / Community
Based Care



Facility Based Care



In Home Supports





358 Homes 84 Residential Service Providers

4000 employees





25,800 employees



3832 beds



In Home supports

#### **AWARE-NS' Core Services**

- Promoted to over <u>400</u> organizations throughout Nova Scotia
- Works collaboratively with industry
   partners WCB, Dept. of Labour Skills
   & Immigration Unions, Sector
   Associations / Councils, through
   regular communication, and focused engagement opportunities.
- National Alliance for Safety in Health and Healthcare (NASHH) - 7 Provincial healthcare focused safety associations

Safety Management System (SMS)

**SMS Audits - Special Engagements (TOPs)** 

JOHS Committee Effectiveness

Safe Handling and Mobility Program

Workplace Violence
Prevention

Community /
Customized Classroom
Training

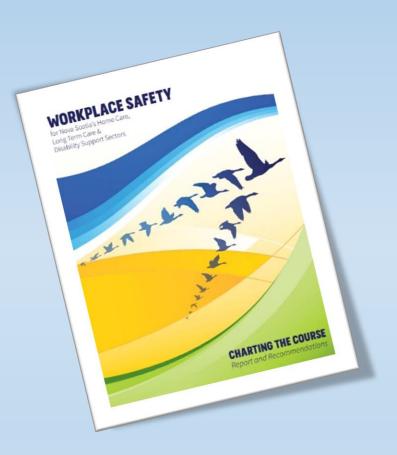
Safety Leadership
Training for
Supervisors and
Managers

WPV- Code White Awareness/Responder Training

Knowledge Hub
E-learning

Building Capacity Through Programs & Services www.awarens.ca

#### We Know the Way Forward



- Workers in home care, long-term care, and disability support sectors are more likely to be injured on the job than most other kinds of worker in Nova Scotia.
- The Departments of Health, Community Services, Labour, Skills, and Immigration, the Workers' Compensation Board of Nova Scotia, and AWARE-NS lead a multi-stakeholder initiative to address the high number of work-related injuries and illnesses among staff in these sectors.
- The "Charting the Course" report released in June 2018, included 21 Recommendations to improve the occupational health and safety outcomes.
- A road map, outlining key deliverables was developed to enable improvements in the targeted sectors.
- This project defines the program, its supporting governance framework, the portfolio of projects, and related deliverables to support the implementation of recommendations.

*R-7* Develop and implement a workplace violence prevention program for all sectors.

#### **Health Care – Caring Profession**

#### Healthcare is evolving in ways that increase the challenge:

- The Client Care Continuum/ Fragmented system issues
- Resident/Client care/safety focused
- Lack of Safety leadership governance
- Lack of program/policy/training
- Staffing models staff shortages
- Time and resources constraints
- Competing priorities
- Managers are squeezed
- Workplace Culture-Lack of focus and action

Health care is 'people who care for people'
Health care workers chose this profession – 'they care'



#### Some Research Data - Did you Know?

- 1/3 Nurses worldwide reporting victims of assault
- 2/3 being exposed to non-physical violence at work
- 80% being victims of some form of violence
- Statistics show that 60% of new nurses who experience WPV will resign within 6 months of employment
- Under reporting is a serious concern





#### **Unique Cultural Factors**

- Perception within the health care industry that workplace violence is 'part of the job' – acceptance of hazards
- Up-close Personal Care
- poor or non-existent WPV related policies, procedures,
- staff training or supports overly complex
- reporting procedures create a disincentive for reporting
- concern that violence happens so frequently that it's time-consuming to report every event, in addition to a lack of response when time is taken to report fear that reporting will reflect poorly on the individual (victim blaming) belief that some patients cannot be held accountable for their violent actions concern that nothing will be done

# PSW Safety in the Community: Dr. Emily King 2017 -Study of factors influencing personal care provider safety

#### PSWs' reasons for non-reporting of hazards, pain and abuse:

- Skepticism about potential for change
- Fear of losing a client relationship, hours of work, or their job
- Fear of losing status with their supervisor or scheduler
- All exacerbated by precarious personal finances.

Non-reporting led to continued exposure to hazards, unreasonable demands, and repeated abuse.

Opportunity: Support reporting; mitigate factors reducing willingness to report



#### **About Workplace Violence in Healthcare**

- 2021 -Ottawa introduced Bill C-3 amending the Criminal Code to recognize violence against health workers as an aggravating factor during sentencing. The legislation would also criminalize intimidating or obstructing health-care workers or patients seeking care.
- Nursing is among the professions with the highest risk of physical assault and injury.
- More than 92 per cent of nurses reported exposure to physical assault at work, according to a study of more than 7,000 Canadian nurses. (Mental Disorders Symptons Amoung Nurses, 2020. Nearly half of these nurses reported exposure to physical violence on 11 or more occasions.
- Nearly 1-in-4 nurses reported symptoms consistent with post-traumatic stress disorder (PTSD), a rate much higher than the general population.
- And that was before the pandemic.



# What does the WCBNS data say?

#### 2020 Health and Social Services Injury Data

	Musculoskeletal Injuries		Workplace Violence Prevention		Slips, Trips & Falls	
Sector	Time loss claims	No time loss claims	Time loss claims	No time loss claims	Time loss claims	No time loss claims
Home Care	•	•	•	•	•	•
Long Term Care	•	•	•	•	•	•
Special Care Homes	•	•	•	•	•	•



#### **Evolution of WPV Prevention Program**

In 2014 AWARE-NS, WCBNS and Disability Services Program stakeholders came together to develop a Workplace Violence Prevention Program.

**2018** – WPSAP: *R-7 'Develop and implement a workplace violence prevention program for all sectors. WPV Standard completed by 2020* 

2020 - 2023 - AWARE-NS/LSI Safety Compliance - roll out

2023 – NS Government Funding to support WPV



#### **Evolution of WPV Prevention Program**

**DOLSI Safety Officers conduct planned inspections focused on:** 

IRS;
Slips, Trips and Falls;
Safe Handling and Mobility;
Violence in the Workplace;
Covid-19/Pandemic/Infectious Disease Plan

- 2023 Funding for WPV training to AWARE-NS: LTC/HC and DSP
  - ✓ WPV Program implementation
  - ✓ Conduct WPV Training (TT)
  - ✓ AWARE-NS supports WPV Risk assessment
  - ✓ Coaching support re WPV Program implementation



#### Workplace Violence Prevention Program







Leadership & Risk Assessment



Policies & Procedures



Reporting,
Investigating &

Documenting



Education & Awareness

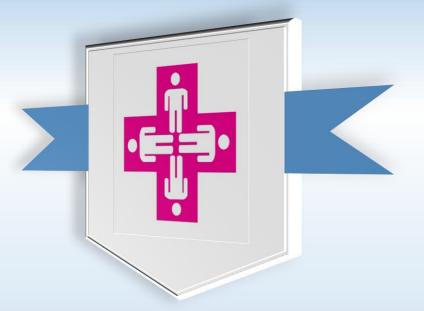


Workplace
Bullying/
Domestic
Violence



# CASE STUDY

# Peaceful Valley Home for Seniors





#### Step 1

# Defining Workplace Violence







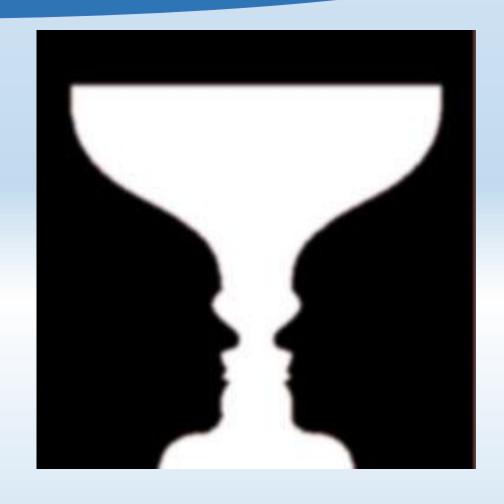
# **Defining Workplace Violence - Types**



- External
- ✓ Resident, Customer or Visitor
- ✓ Worker-to-Worker
- **✓** Domestic Violence

# Defining Workplace Violence

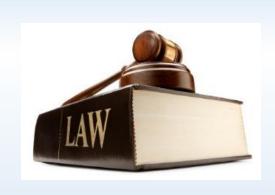
# ARE WE ALL SEING THE SAME THING

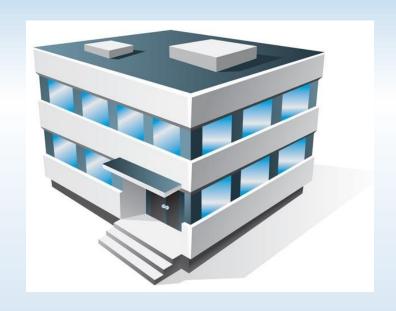


# Defining Workplace Violence

Who do we need to consider?

**The Law** The Organization The Staff







#### Workplace Violence Prevention Program

**Getting Started** Risk Assessment Process Workplace Violence Prevention Plan Workplace Violent Incident **Education and Awareness** Additional Items to Consider

#### **How does AWARE-NS Support?**

**Tool and Resources** 

Workshops both community and Org. Specific

Assist with the completion of Risk Assessments

Assist with the development of the WVP Plan

Code White/Code Silver program

Code White/Code Silver Train the Trainer



#### 1- Getting Started

Obtain Leadership Commitment Create a Workplace Violence Committee Conduct an Employee Perception Survey **Program Review** 

## **Perception Survey**

# 12 Questions- Please Complete Key Questions

- What does Workplace Violence mean to you?
- Have you been involved in an incident in the past 2 year?
- Do you report all workplace violent incident?
- Did your supervisor investigate?



#### **Program Review**

#### **Gather information and review documents**

- Security/Safety Checks
- Existing Policies, Procedures, Work Practices Employee feedback from company "suggestion boxes"
- Incident Reports
- Incident investigations
- Training records
- Minutes from Joint Health and Safety Committee Meetings
- Violence in Similar Workplaces
- Workplace Inspection Reports
- Workers' Compensation Board Claims
- Other relevant records or information



#### 2-Risk Assessment Process

Identify Who will Complete Risk Assessment Gather Information Complete Violence Risk Assessment **Document Action Log** 

#### **Risk Assessment**

#### Two main areas

- Assessing Physical Environment



-Assessing Internal Measures and Procedures



#### **Risk Assessment**

The following activities or circumstances may increase the risk of workplace violence:

- Community based work
- Transporting people and/or goods
- Mobile workplaces
- Working with individuals with challenging/responsive behaviours
- Working alone
- Providing care
- Dispensing medications, tobacco and/or alcohol
- Handling cash, protecting or securing valuables
- Making organizational changes





#### 3-Workplace Violence Prevention Plan

Develop a Workplace Violence Plan/Program

Develop a Workplace Violence Plan/Program

#### Workplace Violence Prevention Plan

#### **WORKPLACE VIOLENCE**

- What is Workplace Violence?
- Types of Workplace Violence
- Workplace Violence Legislation
- Roles and Responsibilities
- Workplace Violence Prevention Statement(policy)

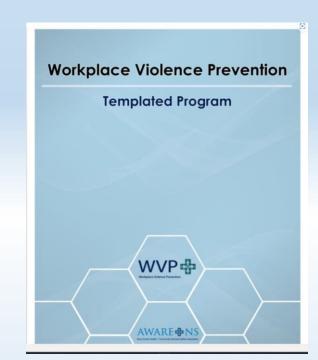
#### **RISK ASSESSMENT**

#### **WORKPLACE VIOLENCE POLICIES AND PROCEDURES**

- Policies and Procedures update and review
- Reporting
- Documentation and Investigation
- Debriefing
- Education

#### **BEST PRACTICES**

- Harassment
- Bullying
- Domestic Violence





#### 4- Workplace Violence Incident

Reporting Documenting Investigating Debriefing

### **Incident Investigation**

Resident/Client risk factors (if the incident of violence involved a resident/client, identify the most appropriate catalyst, cause or influencer of the violent behaviour)

#### **Resident/Client Behaviour**

Person exhibiting challenging behavior as a result of a cognitive impairment: (e.g. Dementia, autism, mental health disorder, Alzheimer's.)

#### **Resident/Client Care**

Treatment or care being delivered that may cause discomfort or agitation (e.g. physical transfers, toileting, bathing, etc.)
Identify the treatment or care



### **Incident Investigation**

#### Situational events

- Transition event: Resident/client is between points of care (e.g.: move to different room, location, etc.)
- Intervening event Resident/client restricted in order to keep from harming himself/herself or others.
- Redirecting: helping resident/client to go to a specific location (e.g. their room, cafeteria)

Resident/Client behavior pattern



#### **5- Education and Awareness**



#### 6-Additional Subjects to Consider

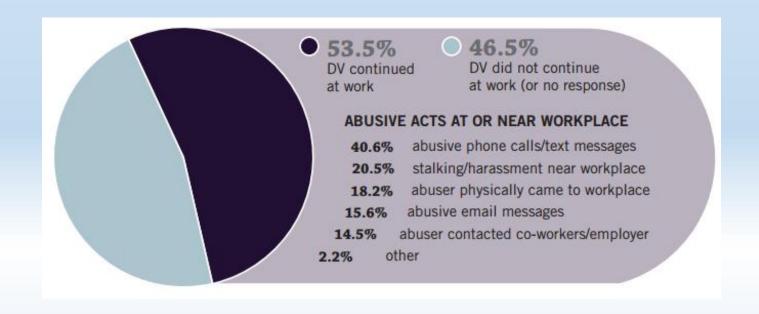
Harassment

Imitate Partner and Domestic Partner Violence

# **Workplace Bullying**



#### **Domestic Violence**



# Questions



